

## Quality Policy

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**Company:** United Ship Service Inc. (USS)

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USS Inc is committed to providing reliable, compliant, and high-quality marine and shipboard services through a controlled network of subcontractors and affiliated entities.

Service delivery is achieved through a combination of:

- Independent subcontractors
- Affiliated entities, including United Ship Service & Supply and USS Europe

These entities operate under controlled arrangements defined by USS Inc.

Our Quality Management System is designed to:

- Consistently meet or exceed customer, statutory, and contractual requirements
- Ensure effective control of all externally provided processes, including subcontractors and affiliated entities
- Maintain full accountability for all deliverables under USS Inc contracts
- Promote structured coordination across global operational resources
- Drive continual improvement in performance, reliability, and customer satisfaction

USS Inc retains full responsibility for service conformity regardless of which party performs the work.

Quality is the responsibility of all personnel and partners contributing to service delivery. Management is committed to ensuring adequate resources, oversight, and continuous improvement of the Quality Management System.

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